LEAN WAREHOUSE MANAGEMENT

How do you get the best out of your warehouse?

XM

The warehouse is the heart of your distribution business. Get it wrong and you can be delivering the wrong things to your customers at the wrong time and really damage your reputation.

Innovative application of lean thinking tailored to your business needs.

TXM has worked with dozens of companies around the globe to <u>improve</u> warehouse performance.

We work with your people in the office and warehouse to engage them in the change process and come up with practical solutions. This ensures that they can sustain the improvement.

TXM can deliver:

Streamlined warehouse layout to make the most of the space you have and minimise waste of motion and transport.

More effective warehouse organisation and leadership.

Optimised inventory so you have the right stock in the right quantity at the right time.

Efficient receiving, put away, picking and packing processes.

Improved inventory accuracy.

Streamlined order handling processes in the office.

Fewer errors

Increased on time in full delivery.

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Case Studies →



HENRY TECHNOLOGIES, MELBOURNE, AUSTRALIA

Global supplier of components for industrial refrigeration systems.

- Melbourne warehouse running out of space and capacity with high costs.
- \rightarrow Redesigned warehouse layout and increased capacity
- \rightarrow Streamlined order picking and processing.
- \rightarrow Increased picking efficiency.
- → Reduced forklift movements.
- → Improve on time in full delivery

FAIRFIELD CARE – BEDFORD, UNITED KINGDOM Importer / supplier of care home and nursing home products

- → Mapped order to delivery processes
- Introduced standardised safety stock calculations increasing pick availability and reduce stock
- → Introduced standard Warehouse metrics
- \rightarrow Develop standard supplier criteria to Lean the supply chain
- → Decreased stock holding by 25% whilst business grew 8%
- → Increased stock turn from 2.7 to 6 times





LEADING DISCOUNT RETAILER – AUSTRALIA

Australia's leading discount Retailer

- → Highly competitive sector where minimising supply chain costs critical to profitability.
- Distribution centres already highly efficient due to previous program of upgrades.
- \rightarrow Lean innovation has led to significant gains in the efficiency and safety
- → Standardisation of processes has resulted in improved consistency and efficiency across all DC's
- \rightarrow $\;$ Applying Lean principles in Distribution Centres has brought a cultural change
- → Up to \$10m in annual savings from reduced double handling and improved efficiency.

COASTAL GROUP – UNITED KINGDOM

A leading UK joinery hardware expert

- Growing rapidly needing standard systems to support growth
- → Improved Problem Solving and actions through a structured system
- → Team engagement and better visibility of today's issues across the business
- → Leadership and delegation process to help empower and develop roles
- \rightarrow Over 10 longer term policy and process improvements made to date